Annual Report
(January - December 2021)

CIVIL SOCIETY-SCALING UP NUTRITION IN NIGERIA

(CS-SUNN)
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Acronyms

CFP: Call for Proposals
CSA: Civil Society Alliance
CSN: Civil Society Network
CSOs: Civil Society Organizations
INGOs: International Non-Governmental Organizations
M&E: Monitoring and Evaluation
MoU: Memorandum of Understanding
MPTF: Multi-Partner Trust Fund
MSP: Multi Stakeholder Platform
NGO: Non-Governmental Organization
SDGs: Sustainable Development Goals
SUN: Scaling Up Nutrition
SUN SCSN: Secretariat of the SUN Civil Society Network
ToR: Terms of Reference
UN: United Nations
UNGM: United Nations Global Marketplace
UNDP: United Nations Development Program
UNICEF: United Nations Children's Fund
UNOPS: United Nations Office for Project Services
1.0. Our Mission
To mobilize non-state actors to advocate, generate evidence, build capacity and stimulate communities to scale up nutrition in Nigeria.

2.0. Our Vision
A country where every citizen has food and is nutrition secured.

3.0. Our History
In November, 2013, eleven organizations made up of International and Local organizations came together to form the Coalition for Scaling-Up Nutrition in Nigeria (CS-SUNN). The organizations include: Association of Public Health Physicians of Nigeria (APHPN); Nutrition Society of Nigeria (NSN), Save the Children International (SCI), Pro-Health International, Helen Keller International (HKI), Prisoner’s Rehabilitation and Welfare Association (PRAWA), Food Basket Foundation International (FBFI), Women Wing of Christian Association of Nigeria, Federation of Muslim Women Association of Nigeria (FOMWAN), Federation of Women Lawyers (FIDA) and National Association of Women Journalists (NAWOJ). The Coalition was formally launched on the 7th of August, 2014.
4.0. About Us

The Civil Society Scaling-Up Nutrition in Nigeria (CS-SUNN) is a non-governmental, non-profit making coalition, made up of organizations with a shared vision to transform Nigeria into a country where every citizen is food and nutrition secured. We pursue this lofty goal by engaging government and non-state actors to raise awareness, sustain commitment and actions to effectively tackle under-nutrition in Nigeria. The coalition was formally launched on the 7th of August, 2014.

We have a common vision with clearly defined roles and responsibilities, clear accountability and sustainability framework. The guiding principles of the alliance include; Evidence based decision making, Gender mainstreaming, Equity, Feedback, Diversity, Value for money Transparency and Integrity.
Objectives of the Alliance

- To advocate for effective coordination of all nutrition stakeholders and programmes in Nigeria.
- To create a platform through which Civil Society Organizations can effectively advocate for improved nutrition in Nigeria.
- To advocate and engage government to create nutrition budget lines in some key Federal and state Ministries in Nigeria as well as include CSOs in nutrition interventions as appropriate.
- To encourage and strongly advocate for the establishment of an effective and functional nutrition surveillance monitoring and evaluation systems.
- To build the capacity of CS-SUNN members to effectively engage in the pursuit of improved nutrition in Nigeria.
4.2. Our Team

4.2.1. Board of Trustees (BoT)

- Dr Bamidele Davies Omotola
- Prof. Ngozi Nnam
- Bar. Abubakar Ibrahim Azara
- Dr. Esther Manghza
- Dr. Mbang Koofereh-Ada
- Dr. Uzoamaka Chiamah

4.2.2. Steering Committee (SC) Members

<table>
<thead>
<tr>
<th>NAME</th>
<th>POSITION</th>
<th>ORGANIZATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mr. Ifedilichukwu Ekene</td>
<td>SC Chairman</td>
<td>Save the Children International (SCI)</td>
</tr>
<tr>
<td>Innocent</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sodangi Chindo A.</td>
<td>SC Co-Chairman</td>
<td>Muslim Aid Initiative Nigeria (MAIN)</td>
</tr>
<tr>
<td>Ebere Okey-Onyema</td>
<td>SC Lead, Partnership and Collaboration</td>
<td>Healthy Living and Women Empowerment and Initiative (HELWEI)</td>
</tr>
<tr>
<td>Ibrahim Tudu</td>
<td>SC Lead, Finance and Resource Mobilisation</td>
<td>Partnership for Muslim Health (PAMUHE)</td>
</tr>
<tr>
<td>Aisha Wakaso</td>
<td>SC Lead, Policy and Research</td>
<td>King's Initiative</td>
</tr>
<tr>
<td>Mr. Silas Ideva</td>
<td>SC Lead, Capacity-Building</td>
<td>Carelink Resource Foundation</td>
</tr>
</tbody>
</table>
4.2.3. Management Staff

Beatrice Eluaka - Executive Secretary
Sunday Okoronkwo - Project Manager
Halima Igiekhumeh - Finance Manager
Jayne Arinze - Egemonye - Snr. (MEAL) Officer
Victor Onyeka - Human Resources and Administration Officer
Veronica Daga - Internal Audit and Compliance Officer

4.2.4. Other Employees

Lilian Okafor - Communications Officer
Mary Makanjuola - Project Officer
Ambrose Evhoesor - Project Officer
Dare Oguntade - Project Assistant
Kunle Ishola - Project Assistant
Kingsley Ochaje - MEAL Assistant
Olatubosun Olayemi - Logistics Assistant
Ijeoma Orji - Finance Assistant
Amarachi Chigbu - Finance Assistant
Richard Ishaku - Administrative Assistant

Membership spread of the Coalition

Although the coalition is still mobilizing to grow its membership, we have 425 members who have been mobilized and are listed as members, see list on our website @ www.cs-sunn.org/coalitionmembers.
5.0. Governance

5.1.1. Governance Structure

CS-SUNN is registered with Nigeria's CAC as a non-governmental and not-for-profit organization. The Alliance, in line with its constitution is structured as follows:

- General Assembly (GA) vested with legislative powers of the coalition, made up of members of the coalition.
- The Board of Trustees (BOT) is to perform ceremonial/legal, oversight and advocacy functions for the coalition.
- The Steering Committee (SC) serves as the executive committee and supervises the nomination of the BOT members. They provide oversight to the activities of the alliance and its national Secretariat.

CS-SUNN Secretariat

The Alliance's secretariat is located at Plot 203 Cadastral Zone B02 off Oladipo Diya Way (Adjacent IEC Villa), Durumi District, Abuja. This is where all of its programs and activities are coordinated from. The Secretariat is headed by the Executive Secretary.
8.0. Projects

CS-SUNN's ability and experience in project management has been demonstrated in the successful implementation of four key nutrition projects, among which are:


Budget: $2,145,000 USD

Status: Closed

Project Background

The Partnership for Improving Nigerian Nutrition Systems (PINNS) is designed to strengthen the Nigeria nutrition systems to be more Result-driven, Effective, Serviceable, Efficient and Transparent (RESET) in delivering on their mandate and to hold government accountable on commitments made to allocate, release and use funds transparently for implementation of high impact Nutrition interventions in Nigeria through evidence-based advocacy. On the PINNS Project, the coalition is expected to deliver on the following intermediate outcomes at the National level and five focal states;

1. Improved implementation of the National Multi-Sectoral Strategic Plan of Action for Nutrition (NMSPAN) with focus on High impact nutrition interventions in the Health and Agriculture sector strategic plans designed to contribute to reduction in maternal and child malnutrition at national and focal states.

2. Improved funding for Health and Nutrition (with reference to 1% consolidated revenue fund and nutrition- EBF, Maternal nutrition, IYCF and staple food fortification) at national and focal states

3. Momentum for scaling up nutrition in Nigeria, through concerted Civil Society Action, increased.
Figure 1: Wife of Kaduna State Governor, Aisha Ummi Elrufai making a presentation during Kaduna State Nutrition Policy Dialogue under the PINNS 1.0 Project

Scope of Project
The geographic scope of the project covers 5 focal states; Lagos, Kano, Nasarawa, Niger and Kaduna and the Federal Government.

8.2. The SUN Movement Pooled Fund Project-Window II: 2020-2021
Budget: 300,000 USD
Status: Closed.

Project Background
The SUN Movement Pooled Fund was a catalytic grant to support multi-stakeholder platforms in Scaling up Nutrition (SUN) Movement Countries in order to increase the effectiveness and impact of national efforts to end malnutrition. The Pooled Fund grants promoted engagement of additional relevant actors in the implementation, monitoring, and evaluation of multi-sectoral and multi-stakeholder national plans for nutrition.
The objective of Window II of the Pooled Fund was to strengthen linkages and joint collaboration within the Multi-sector/Stakeholder Platform at both the national and sub-national level. Improve the delivery of multi-sectoral nutrition activities that impact nutrition outcomes for nutritionally vulnerable groups including: women, girls and adolescents, and communities at the local level. The Pooled Fund grants promoted engagement of additional relevant actors in the implementation, monitoring, and evaluation of multi-sectoral and multi-stakeholder national plans for nutrition, at national and sub-national level. The project had the following themes:

**Theme one:** Improvement to Maternal and Child Health and Nutrition through multi sectoral nutrition interventions

**Theme two:** Promote Ownership and Capacity Strengthening of Multi-Sector/Stakeholder Platform at decentralized level.

**Theme three:** Strengthening of Knowledge Sharing & Learning.

*Figure 2: CS-SUNN and members of SUN Nigeria Network at the establishment of SUN Academia network in Nigeria held in Jan 2021 in Abuja*
CS-SUNN worked to improve maternal and child health and nutrition through strengthening multisectoral platforms at the Federal and subnational levels (Kano, Kaduna, Gombe, Enugu and Oyo), capacity building of stakeholders including women groups, adolescent girls, nutrition focal persons, developing and disseminating nutrition advocacy tools. The project built on the results of the 2018 Joint Annual Assessment report for Nigeria while seeking to transform national policies into concrete actions. Pooled Fund project is reaching 21 LGAs, 57 communities across the five project states:

**Enugu:** Enugu-East; Nike, Ugwaji and Enugu Ngwo, Enugu-North; Enugu Ngwo and Enugu-South; Obeagu Ndiano

**Gombe:** Akko; Doma, Lawanti, Tumfure, Gombe; Pantami, Jekadafar, Bolari, Kumbiya-Kumbiya, Jankai, Henwagana, Kaltungo; Dogon Ruwa, Kwami; Mallam Sidi, Yamaltu Deba; Liji.

**Kaduna:** Chikun, Ungwan Romi, Television, Igabi; Rigachikun, Maraban Jos, Kaduna North; Ungwan Shanu, Kajuru; Kajuru, Rafin Roro, Kaduna South; Kubau Road, Bima Road, Kakuri Gwari, Down Quarters, Ungwan Television, Ugwan Maichibi, Badiko, Askoloaye and Kakuri Hausa.

**Kano:** Nassaraowa; Tudun Wada, Gama, Gwagwarwa, Kaura Goje, Kawaji, Hotoro, Dawakin Dakata, Tudun Murtala, Gezawa; Zainawa, Gunduwwawa, Sabon Garu, Malikawa Garu.

**Oyo:** Ibadan North; Nalende, Agodi, Atenda, Sabo, Akorede, Sango, Apata Agbowo, Ibadan North-West; Aremo, Sapati, Oniyanri, Abebi, Awotan, Oja Oba.

### 8.3. SUN Youth Voices for Sustainable Change

**Budget:** 3,000 USD

**Status:** Closed.

**Project Background**

To support National efforts at addressing the challenge of malnutrition, this project sought to create awareness on nutrition among young people using various social media platforms. The project placed on spotlight sustainable nutrition pathways for young people encompassing strategic elements around health, food/nutrition security and safety, agriculture, climate change, gender,
micro-nutrient, and child feeding angles. Furthermore, the project aimed to contribute to increasing nutrition perception as a developmental necessity for social protection, as well as growth and stability in Nigeria by leveraging on available Social Media platforms. The project overall goal was to increase knowledge, awareness and participation of Nigerian youth on issues relating to nutrition through the power of social media.

Image: SUN Movement Youth Leader for Nutrition Maryam Ahmed at a Radio Talk Show on Youth Leaders for Nutrition

Towards increasing the knowledge of youths through awareness creation on nutrition issue and solutions, CS-SUNN identified 15 topics that relate to adolescents/youth nutrition strategy in the topics were delivered via discussions, publications, campaigns, webinars and blog posts across relevant media platforms. Key topical issues discussed were; obesity, anaemia, nutrition in school curricula, agriculture, mental health, food safety, COVID-19, dietary practices among others.
CS-SUNN also harnessed the power of social media in achieving the goal of getting young people to understand nutrition and how to prevent malnutrition. Prior to the ban of twitter in Nigeria, CS-SUNN developed clear and effective messages with social cards, collaborated with about six social media influencers, her state chapters and nutrition partners in Nigeria to conduct six engaging and participatory tweet chat campaigns with hashtags #YL4N #YLSN.

Following the ban, the remaining campaign were conducted via Facebook and ads. The campaigns were very engaging with huge participation of young persons, youth groups, NGOs, government parastatals, and the civil society.

**Key Results**

CS-SUNN's engagement and collaborations with youth groups, youth-related government Ministries, Department and Agencies, social media influencers and On-Air Personalities across some radio stations and editors of some newspaper organizations using effective messages (including development and sharing “nutrition news-worthy content with the media) enabled CS-SUNN to:

1) Lead momentum towards improved public awareness on nutrition issues and drove actionable commitments and contributions of young people for sustained nutrition in Nigeria.
2) CS-SUNN Survey on impact of the program with 12 respondents had 33.3% of the respondents saying they were uninformed about youth and nutrition related matters before the program while 58.3% strongly agreed that CS-SUNN campaigns and activities on youth and nutrition issues increased your knowledge on the issue at the end of the program.
3) In line with attaining improved knowledge, CS-SUNN achieved wide reach and engagements on the social media space via campaigns. Metrics from twitter and facebook campaigns showed excellent and impactful engagements rates.

4) Key performance indicators used to measure campaigns showed CS-SUNN made a total of 2000. 8K (233,893) impressions via the twitter campaigns and recorded an engagement rate of 4K (4449). The facebook campaign reached 2025 people with an engagement rate of 699.

5) Five key commitments towards sustained nutrition for youths in Nigeria was secured.

6) Engaged media organizations placed youth and nutrition related matters in the spotlight via their publications.

Finally, a webinar on youths 4 sustainable nutrition was held which drew close to 74 participants. The focus was to spark up a conversation between young persons, the government and CSOs on the current nutritional situation among young persons in Nigeria. It looked at the impact of existing nutrition policies and interventions targeting malnutrition among young people. The meeting extracted commitments on promoting nutrition among young people in a sustainable way from Federal Ministries, CSOs and Youths.
A key achievement for the project is the strong collaboration forged with the Federal Ministry of Education, National Association of Nigerian Students, National Youth Council of Nigeria, Media Organizations, Social media influencers, Community Action for Food Security, Save the Children Nigeria, NG SDGS and the Zambian SUN CSN. These collaborations are key to strengthening advocacy voice and broadening systems change for improved nutrition among youths in Nigeria. To ensure sustainability of program for long term impact and future opportunities:

- CS-SUNN will continue to leverage on established social media platforms to execute campaigns around youth and nutrition issues.
- CS-SUNN will follow up on commitments made and incorporate required engagements into ongoing projects to ensure sustainability of project gains.

8.4. The Partnership for Improving Nigeria Nutrition Systems 2.0 (PINNS 2.0): 2021-2024

Budget: $2,145,000 USD

Status: Ongoing.
Project Background

The project's primary results will emanate from engagement with Nigerian government sectors /bodies saddled with the responsibility of implementing nutrition plans and programs that will impact directly on women and children. To attain optimal nutrition, which is critical to attaining HCD, PINNS-II surmises that when government sustainably commits to improving nutrition through strong nutrition governance, it will ensure data for planning and decision making is routinely available and that adequate domestic financing is made available to effectively deliver on nutrition services. The outcome will be a well-nourished child who grows up to become a major contributor to growing the country's GDP and aligns to the HCD objectives with a gender equality demand cutting across.

In summary, this investment outcomes address four key priorities: governance, nutrition data management, funding, and building stronger CSAs to hold government accountable.

1.0. Nutrition governance at national and subnational levels strengthened through demonstrable policy execution of the Multi-Sectoral Plans of Action for Nutrition.

2.0. Nigeria Food and Nutrition Information System (NFNIS) deployed as a sustainable tool for data-driven decision-making at National and sub-national levels.

3.0. Funding for Multi-Sectoral Plan of Action for Food and Nutrition (MSPFAN) at National and State levels increased by 20% by 2024.

4.0. Civil Society Alliance (CSA's) capacity to hold nutrition state actors accountable Strengthened.

*Figure 7: Group picture of participants at the launch of the PINNS 2.0 Project by CS-SUNN in Abuja, Nov 2021*
Scope of the project
The geographic scope of the PINNS II will cover National and sub-national states including; Lagos, Niger, Nasarawa, Kano, and Kaduna. The audience focus will include nutrition institutions/bodies, legislators/policy makers, community influencers/gatekeepers, and the media.

8.5. Accelerating Nutrition Results in Nigeria (ANRIN) Project: 2021-2023
Budget: $2,145,000 USD
Status: Ongoing.

Project Background
The Federal Government of Nigeria entered into a financing and grant agreement with the International Development Association (IDA) and Global Financing Facility (GFF) to implement the Accelerating Nutrition Results in Nigeria (ANRiN) project to the tune of US$ 232 million. The Project intends to utilize part of this financing to undertake a knowledge, attitude and practices survey among caregivers of children 0 – 23 months on maternal, infant and young child nutrition. The overall project objective is to increase utilization of quality, cost-effective nutrition services for pregnant and lactating women, adolescent girls and children under five years of age in 121 high malnutrition burden states of Nigeria, representing all six geographical zones of the country.
The project is results based and leverages performance-based contracts with Non-State Actors (NSAs) for delivery of a basic package of nutrition services (and integrated package of nutrition services and adolescent health services in Kaduna state), performance-based financing of public sector health facilities for provision of nutrition sensitive antenatal care and disbursement-linked indicators (DLIs) for strengthening the stewardship role of federal and state ministries of health to plan, budget for, implement, monitor and learn from large-scale nutrition programs.

**Scope of the project**

The geographic scope of the project covers 3 states; Nasarawa, Gombe and Plateau states.
9.0. CS-SUNN's Strategic Focus

CS-SUNN focused on five principal areas during this period. The areas are:

- Partnership-(P)
- Advocacy-(A)
- Capacity building-(C)
- Evidence based Interventions-(E)
- Institutionalization of the movement-(I)
- Service Delivery-(S)

9.1. Strategic Focus 1: Partnership

In 2021, CS-SUNN engaged in activities aimed at building partnerships with relevant stakeholders at various levels.

Multi-sectoral and Multi-stakeholder Partnerships

Towards increasing accountability of multi-sectoral and multi-stakeholder platforms, CS-SUNN with the support of the Pooled Fund project, strengthened the capacity of the SUN Movement Secretariat towards delivering on its mandate. The Pooled fund project facilitated a visioning workshop designed to provide an opportunity for the SUN Networks to 'look at the future together' and construct the future. The workshop provided the platform for the SUN Movement in Nigeria to draft a strategy plan and adapt SUN functionality tool. The workshop was coordinated by the SUN Secretariat with the support of the SUN Networks (UN, Donor, Business, Civil Society, academia and Government) and a professional Consultant.

CS-SUNN, SUN Business and Private Sector Partnership

The Scaling Up Nutrition Business Network (SBN), convened by the Global Alliance for Improved Nutrition (GAIN) in Nigeria, is the private sector arm of the Scaling Up Nutrition Movement. NASSI and SBN have signed an MOU to strengthen their relationship and their shared commitment towards engaging and supporting private sector's contribution to improved nutrition, as well as strengthen public-private engagement that address malnutrition in Nigeria. In this light, CS-SUNN as a key stakeholder was invited to participate in the basic nutrition and food safety training held in Lagos and Kano states.
2021 World Breastfeeding Week Events

CS-SUNN, in partnership with Save the Children Nigeria, commemorated the 2021 annual World Breastfeeding Week aimed at increasing awareness on the health and wellbeing outcomes of breastfeeding on infants, young children and mothers. The theme for 2021 was 'Protect Breastfeeding, A Shared Responsibility' with the slogan for Nigeria, “Join Hands! Support Exclusive Breastfeeding”. Exclusive Breastfeeding (EBF) and policies that promote, protect and support optimal breastfeeding practices are key to improved child survival and contributes to Nigeria's attainment of the Sustainable Development Goals. Though the role of women in promoting the practice of EBF remains indispensable, it is important to support women to reach their Breastfeeding Goals. This partnership led to a one-day strategic meeting with the theme “Women Leaders as Change Agents for Exclusive Breastfeeding in Nigeria”. The event was designed to bring together Religious, Traditional, Civil Society and Professional Women groups and bodies to engage on breastfeeding issues and make commitments towards improved EBF in Nigeria.

Figure10: Group picture of CS-SUNN & SCI engagements with Women Leaders as Change Agents for EBF to mark 2021 WBW in Abuja

The activity aimed towards building the capacity of women as change agents for promoting, protecting and supporting Exclusive breastfeeding in Nigeria while disseminating key religious messages on Maternal Infant and Young Child Feeding.
Nigeria Food Systems Summit

The first ever United Nations Food Systems Summit (FSS) brought together world leaders, members of civil society, youth activists, and representatives from indigenous populations along with donors, academics, and members of the private sector in an ambitious virtual setting. The FSS arose as a result of the most recent IPCC report which outlined a 'code red' for humanity and the increased recognition that our global food systems are contributing significantly to the ongoing climate crisis as well as failing to fix problems of global hunger, these issues were pushed to the fore at country, regional and global levels. Prior to the summit, the SUN Movement urged all through a call to action to 'put nutrition in both front and center'. While the focus on creating climate-friendly and sustainable food systems is no doubt a positive initiative, the linkages between nutritious food systems and climate neutral ones were less prevalent.

![Image](image.png)

Figure 11: Virtual Web Banner 2021 UNFSS Summit

CS-SUNN partnered with the Federal Ministry of Finance, Budget and National Planning and Federal Ministry of Agriculture to participated in and contributed to country and state specific FSS dialogues.

Nigeria Food Systems Summit

The Nutrition for Growth (N4G) is the global opportunity for leaders to invest in nutrition as part of a COVID-19 recovery and beyond, and to ensure that nutrition remains a priority on the global health agenda. The 2021 Nutrition for Growth summit was held in Tokyo from December 7th-9th, 2021. Civil society commitment makers were invited to join each of the three thematic sessions and had time to provide details of their commitments and their efforts
to drive nutrition across these themes:

- Universal Health Coverage
- Diets and,
- Resilience.

CS-SUNN was able to promote and mobilise stakeholders using its social media channels and networks through the use of specific tool kits and resources designed by the Global SUN CSA Secretariat. CS-SUNN, in partnership with the Federal Ministry of Health and Federal Ministry of Finance, Budget and National Planning contributed to the drafting of speeches for the Nigeria delegate ahead of the N4G summit.

9.2. Strategic Focus 2: Advocacy

During the period under review, advocacy engagements were held to target audiences at all levels. CS-SUNN programmes supported advocacy engagements that targeted Executive Directors, Executive Secretaries and heads of departments in nutrition line MDAs to improve nutrition programming and coordination.
In Kaduna, Kano, Lagos, Nasarawa and Niger states, CS-SUNN with the support of the National Primary Healthcare Development Agency (NPHCDA) held advocacy engagements to Executive Secretaries of State Primary Healthcare Boards (SPHCB) on implementation of the basic minimum nutrition service package for all the PHCs in Nigeria.

The Basic Minimum Nutrition Service Pack is simply the minimum basic nutrition commodities, services, personnel and equipment that are fundamentally require in a functional primary health center. It is essential that all PHCs in the contrary are equipped with these basic requirements for effective health and nutrition service provision towards the reduction of malnutrition. Other advocacy engagements were targeted at improving implementation and funding of the state nutrition policy and plans towards scaling up nutrition in Nigeria. CS-SUNN supported Kano State Committees on Food and Nutrition to conduct advocacy visits to influencers and policy makers in charge of nutrition funding (allocations, releases, utilization including monitoring and evaluation). The advocacy visit did not only inform the targets but also secure commitments for prioritizing nutrition with focus on improved implementation and funding of nutrition policies and plans.
Achievements

Advocacy engagements led to the following:

- Improved participation of relevant stakeholders in State Committees on Food and Nutrition meeting at both national and subnational levels and ensuring effective coordination on implementation of nutrition activities in all the states.
- Increased support of key stakeholders to the development of key policy document; Strategic plans and annual operational plans.
- Increased engagements with Ministries, Departments and Agencies (MDAs) in states on key commitments towards improving nutrition outcomes. Nutrition budgets were tracked and advocacies were conducted for the creation of specific nutrition budget lines and adequately fund same for nutrition relevant MDAs in the 2021 budget.

![Image](image_url)

*Figure 14: CS-SUNN ES with rep of Wife of Lagos State Governor during policy dialogue for improved nutrition in Lagos held in May 2021*

9.3. Strategic Focus 3: Capacity Building

During the period under review, adaptive learning approaches; organizing tailor made trainings on infant and young child nutrition, and, community engagement was used by CS-SUNN to generate timely evidence to help its engagements become more effective and achieve greater impact at scale. This was possible through the Pooled Fund project provided platforms for engaging community leaders and youth leaders during town hall meetings on food and nutrition.
in project locations and, engaging caregivers during nutrition economy training at household level.

In addition, CS-SUNN held capacity building programmes for Media personnel and CSOs on right to food, food fortification and IYCF. A total of 125 CSOs, CBOs and Media organizations participated in Enugu, Oyo, Kaduna, Kano and Gombe states.

![Figure 15: Sensitization meeting & Capacity Building of selected CSOs, Traditional and Religious Leaders on MIYCN Kano State in July 2021](image)

9.4. Strategic Focus 4: Evidence Generation and Use

During the period under review, CS-SUNN produced a report on the assessment of the effects of COVID-19 to Food and Nutrition Security in Nigeria. This study showed that there was reduction in consumption of food groups due to effect of the COVID-19 pandemic with high rates of household food and nutrition insecurity which increased with household size but decreased with increase in income and education levels. Household diversity dietary score which is a glimpse of a household's ability to access food, was on overall average with half of the twelve food groups consumed but low consumption of fruits and eggs. The study called for the need for multisectoral interventions to improve the food and nutrition security status of the households through implementation of short- and long-term policies in order to reduce the effect of the Pandemic especially among vulnerable groups. The results of the 'Assessment of the Effect of COVID-19 on Food and Nutrition Security in Nigeria' was disseminated to key stakeholders. The objective of the dissemination meeting was to further promote discussions on increasing investments for nutrition to mitigate the effect on the pandemic especially on vulnerable groups.
Following the end of the PINNS 1.0 and Pooled Fund projects, CS-SUNN held project close out and dissemination meetings. Best practices and lessons learned were disseminated to various stakeholders including Perm Secretaries, Directors, International Partners, Donors, SUN Country Focal Head and representatives of the SUN Networks.

9.5. Strategic Focus 5: Institutionalization of the Nigeria CS Alliance

CS-SUNN has significantly built up and strengthened its capacity to deliver on its mandate. Country programmes will leverage the role and power of civil society, specifically women's civil society organizations and women's movements, to affect changes in laws and policies, government implementation, service provision and prevention efforts, including normative change and the creation of stronger data systems. Strategic focus five places civil society front and centre and the expertise of civil society organizations and movements as a central influencing factor and driver of change across all strategic areas.
9.6. Strategic Focus 6: Service Delivery

In 2021, under this Pillar, CS-SUNN programmes engaged with a wide range of civil society organizations, representing diverse groups; grassroots and local organizations, feminist advocates and activists. By partnering with these organizations, CS-SUNN aimed to increase the voice of civil society at all levels to hold governments accountable towards reducing malnutrition. In doing so, CS-SUNN programmes worked to strengthen movement building, capture and reflect particular forms of knowledge and experience sharing, and provided platforms.

CS-SUNN, in partnership with Government and other partners conducted 25 Nutrition education events in health centres targeting mothers and caregivers with their children during Antenatal and Prenatal care at the sub- national levels. Nutritious food demonstration classes, nutrition education on MIYCF were conducted in 37 Primary Healthcare Centres (PHCs) across project states.

![Figure 18: Health workers in Plateau being trained by CS-SUNN on the ANRiN project in November 2021](image)

This encouraged state actors to reactivate food demonstrations at PHCs at the sub-national level. Also, 250 Nutrition Focal Persons (NFPs), Community Health Workers (CHEWs) and Traditional Birth Attendants (TBAs) were trained on infant and young child feeding practices. Trainees have stepped down training to other staff in their various health facilities and officers and have been engaging their clients on positive behaviors.
10.0. Lessons Learned

- Participatory approach in engaging with state and non-state actors especially through the coordinating ministries in the project states and at the federal and state levels lead to effective collaboration. Sustained communication and enhanced capacity of key stakeholders towards improving nutrition outcomes could lead to improved implementation of nutrition interventions and ownership by the state.

11.0. Challenges

Key challenges experienced over the life of the project were as follows:

- Increased insecurity in the country following media and security reports of kidnapping and acts of terrorism by bandits and unknown gun men in project states and several parts of Nigeria. Consequently, it restricted and limited movements and activities to the state capital or its environs.

- Poor political will by policymakers to commit and ensure timely release of funds for nutrition programmes at the National and sub-national levels.

- National and sub-national level lockdowns due to COVID19 pandemic restricted implementation of project activities.
## 12.0. 2021 Key Performance Indicators

<table>
<thead>
<tr>
<th>Development Domain</th>
<th>KPI Definition</th>
<th>Scoring</th>
<th>Q1</th>
<th>Q2</th>
<th>Q3</th>
<th>Q4</th>
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| **Purpose: Shared Vision, Mission, Core values, and Strategies** | All quarterly meetings (SC, Project Review meetings) have a session to discuss CS-SUNN Vision, Mission, Core Values and Strategies and recalculate. | 1. All Quarterly meetings discuss and report  
2. Incompletely done  
3. Not done at all                                                                                                                      |     |     |     |      |
| **Structure: How CS-SUNN work is divided up and coordinated** | SC meetings are regular and attendance is full                                                                                                           | 1-Full meeting  
2. Quorum  
3-Missed                                                                                                                                  |     |     |     |      |
|                   | All established State branches meet quarterly                                                                                                           | 1-All state chapters held meetings  
2. Above 75% of state chapters held meetings  
3. Less than 75% held meetings                                                                                                    |     |     |     |      |
|                   | All established state branches sent in quarterly report within two weeks of conducting meetings                                                                                                    | 1-All state branches sent in report for the quarter  
2. Above 75% branches sent in report for the quarter  
3. Less than 75% branches sent in report for the quarter                                                                 |     |     |     |      |
| **People: Those who do the work of the organization** | All employed staff of CS-SUNN trained on key Policies                                                                                                  | 1. ≥80% of staff trained  
2. 60-80% of staff trained  
3. Less than 60% of staff trained                                                                 |     |     |     |      |
|                   | All staff have updated JDs                                                                                                                            | 1-Timely completion by 80% of staff  
2. Timely completion by 60-80% of staff  
3. Completion by less than 60% of staff                                                                                             |     |     |     |      |
|                   | Performance appraisals done and completed on time                                                                                                    | 1-Timely completion by 80% of staff  
2. Timely completion by 60-80% of staff  
3. Completion by less than 60% of staff                                                                                             |     |     |     |      |
|                   | All decisions of the AGM (and EDM) carried out as and when due.                                                                                       | 1-80% of AGM/EDM decisions implemented  
2. 60-80% of decisions  
3. Less than 60% of decisions implemented                                                                                              |     |     |     |      |
| **Systems: integrating mechanisms and processes that facilitate the work** | All key policies are in place and updated appropriately                                                                                               | 1. All policies are up to date/signed off  
2. More than 75% of Policies are up to date  
3. Less than 75% of policies are up to date                                                                                             |     |     |     |      |
| **Tasks and Tools: how the work is done to bring about change** | Timely clearance/achievement of project milestones                                                                                                   | 1. All milestones for the quarter cleared on time  
2. More than 75% of milestones cleared on time  
3. Less than 75% of milestones cleared on time                                                                                         |     |     |     |      |
|                   | Timely reporting of all activities with quality                                                                                                      | 1. All reporting done and submitted with quality  
2. 75% of reports or more  
3. Less than 75% of reports                                                                                                               |     |     |     |      |
<table>
<thead>
<tr>
<th>Development Domain</th>
<th>KPI Definition</th>
<th>Scoring</th>
</tr>
</thead>
<tbody>
<tr>
<td>Culture norms and assumptions that determine how people work together</td>
<td>On time reporting to work by staff</td>
<td>1-More than 80% timely reporting to work</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2-60-80% timely reporting to work</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3-less than 60% timely reporting</td>
</tr>
<tr>
<td></td>
<td>No incidence of fraud from staff or clients</td>
<td>1. No incidence of fraud during the quarter</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2. Not more than 2</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3. More than 2</td>
</tr>
<tr>
<td>External environment: the world in which CS-SUNN works</td>
<td>On time production and dissemination of Organization's Newsletter</td>
<td>1-Newsletter produced and disseminated as due</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2-Within two weeks behind schedule</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3-More than two weeks</td>
</tr>
<tr>
<td></td>
<td>All fundraising plan for each quarter completed and report signed off</td>
<td>&lt;75% Plan/report completed</td>
</tr>
<tr>
<td></td>
<td></td>
<td>50-75% completed</td>
</tr>
<tr>
<td></td>
<td></td>
<td>3-Less than 50% completed</td>
</tr>
</tbody>
</table>
13.0. Looking forward to 2022

1. Strengthening nutrition governance at national and subnational levels through demonstrable policy execution of the Multi-Sectoral Plans of Action for Nutrition.

2. Increasing support for the development and use of the Nigeria Food and Nutrition Information System (NFNIS) as a sustainable tool for data-driven decision-making at National and sub-national levels.

3. Scaling up advocacy for increased funding for Multi-Sectoral Plan of Action for Food and Nutrition (MSPFAN) at National and State levels.

4. Strengthening Civil Society Alliance (CSA's) capacity to hold nutrition state actors accountable.

5. Finalise and launch CS-SUNN country-wide five-year strategy document and business development plan.
14.0 Financial Report

SUMMARY OF THE FINANCIAL STATEMENTS OF CIVIL SOCIETY SCALING UP NUTRITION IN NIGERIA (CSSUNN) FOR THE YEAR ENDED 31ST DECEMBER 2021

INCOME AND EXPENDITURE ACCOUNT
INCOME
As of the year ended 31st December 2021, CSSUNN received a total of seven hundred and seventy-eight million, nine hundred and eighteen thousand, one hundred and thirty-three naira only. (₦778,918,133). This was received from donors and members.

The sum of three hundred and eighteen thousand naira only (₦318,000.00) was received as membership dues, the balance of seven hundred and seventy-eight million, six hundred thousand, one hundred and thirty-three naira only (₦778,600,133.00) was received from our various donors, which includes Bill and Melinda Gates Foundation (PINNS project), UNOPS (Pooled funds) and NHED (ANRiN) projects.

The donor funds accounted for 99.9% of the total income while membership dues accounted for the balance 0.01% of the total income.

EXPENDITURE
CSSUNN incurred a total expenditure of four hundred and three million, eight hundred and eighty-eight thousand, one hundred and sixty-five naira only (₦403,888,165.00) in the year 2021 both on direct and administrative expenses.

The direct expenses comprise of funds used in implementing advocacy, capacity building, evidence generation and other nutrition programs. The sum of three hundred and sixty-nine million, six hundred and seventy-seven thousand, one hundred and thirty naira only (₦369,677,130.00) was spent on program activities while the balance of thirty-four million, two hundred and eleven thousand and thirty-five naira only (₦34,211,035.00) was spent on administrative expenditure for the year ended 31st December 2021. The administrative expenditures were incurred in running the office and not directly tied to specific projects. These expenditures include rent, internet, security services, etc. 91% of the coalition's expenditure was on program activities while the balance 9% was on office running cost.

INCOME AND EXPENDITURE ACCOUNT SURPLUS/DEFICIT
As a result of the income and expenditure stated above, the coalition had a surplus of three hundred and seventy-five million, twenty-nine thousand, nine hundred and sixty-eight naira only (₦375,029,968.00).
BALANCE SHEET AS AT DECEMBER 31ST 2021.

ASSETS
As of December 31st 2021, CSSUNN's assets were valued at five hundred and eighty-seven million, three hundred and three thousand, five hundred and thirteen naira only (₦587,303,513.00). The assets consist of both non-current assets and current assets.

The total non-current assets amounted to seventeen million, nine hundred and twenty-one thousand, two hundred and two naira (₦17,921,203.00). The assets are project vehicle, office furniture and fittings, power generating set, computers and other equipment.

The current assets were valued at five hundred and sixty-nine million, three hundred and eighty-two thousand, three hundred and ten naira only (₦569,382,310.00). This amount is mostly cash and bank balances as of 31st December, 2021.

LIABILITIES
The outstanding CSSUNN had as of December 31st 2021 were accruals on PAYE and Withholding taxes and audit fees which were yet to be paid. This came to a total of four million, five hundred and twenty-seven thousand, six hundred and fifteen naira only (₦4,527,615.00).

TABLE SHOWING INCOME AND EXPENDITURE FOR THE PERIOD

<table>
<thead>
<tr>
<th>INCOME</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Receipt from donors</td>
<td>₦778,600,133.00</td>
</tr>
<tr>
<td>Membership dues</td>
<td>₦318,000.00</td>
</tr>
<tr>
<td><strong>TOTAL INCOME (A)</strong></td>
<td>₦778,918,133.00</td>
</tr>
<tr>
<td>EXPENDITURE</td>
<td></td>
</tr>
<tr>
<td>Direct expenses</td>
<td>₦369,677,130.00</td>
</tr>
<tr>
<td><strong>ADMINISTRATIVE EXPENSES</strong></td>
<td></td>
</tr>
<tr>
<td>Overhead expenses</td>
<td>₦34,211,035.00</td>
</tr>
<tr>
<td><strong>TOTAL EXPENDITURE (B)</strong></td>
<td>₦403,888,165.00</td>
</tr>
<tr>
<td><strong>SURPLUS (A-B)</strong></td>
<td>₦375,029,968.00</td>
</tr>
</tbody>
</table>

TABLE SHOWING INCOME AND EXPENDITURE FOR THE PERIOD

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Current Assets</td>
<td>₦17,921,203.00</td>
</tr>
<tr>
<td>Current assets</td>
<td>₦569,382,310.00</td>
</tr>
<tr>
<td><strong>TOTAL ASSET</strong></td>
<td>₦587,303,513.00</td>
</tr>
<tr>
<td>LIABILITIES</td>
<td></td>
</tr>
<tr>
<td>Current liabilities</td>
<td>₦4,527,615.00</td>
</tr>
<tr>
<td><strong>NET ASSET</strong></td>
<td>₦582,775,898.00</td>
</tr>
</tbody>
</table>

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CIVIL SOCIETY-SCALING UP NUTRITION IN NIGERIA

(CS-SUNN)