CIVIL SOCIETY-SCALING UP NUTRITION IN NIGERIA (CS-SUNN)

ANNUAL PROGRESS REPORT
(January-December, 2020)
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ACRONYMS
CFP: Call for Proposals
CSA: Civil Society Alliance
CSN: Civil Society Network
CSOs: Civil Society Organisations
INGOs: International Non-Governmental Organization
M&E: Monitoring and Evaluation
MoU: Memorandum of understanding
MPTF: Multi-Partner Trust Fund
MSP: Multi-Stakeholder Platform
NGO: Non-Governmental Organisation
SDGs: Sustainable Development Goals
SUN: Scaling Up Nutrition
SUN SCSN: Secretariat of the SUN Civil Society Network
ToRs: Terms of Reference
UN: United Nations
UNGM: United Nations Global Marketplace
UNDP: United Nations Development Program
UNICEF: United Nations Children's Fund
UNOPS: United Nations Office for Project Services
1.0 Our mission

To mobilise Non-State Actors to advocate, generate evidence, build capacity and stimulate communities to scale up nutrition in Nigeria.

2.0. Our vision

A country where every citizen is food and nutrition secured.

3.0. Our history

In November 2013, eleven international, national organisations and associations came together in Ilorin, Kwara State, Nigeria, to form Civil Society Scaling-Up Nutrition in Nigeria (CS-SUNN). The organisations include the Association of Public Health Physicians of Nigeria (APPHPN); Nutrition Society of Nigeria (NSN), Save the Children International (SCI), Pro-health International, Helen Keller International (HKI), Prisoner's Rehabilitation and Welfare Association (PRAWA), Food Basket Foundation International (FBFI), Women Wing of Christian Association of Nigeria, Federation of Muslim Women Association of Nigeria (FOMWAN), Federation of Women Lawyers (FIDA) and National Association of Women Journalists (NAWOJ). The Alliance was formally launched on the 7th of August, 2014.
Section 1- An overview of Civil Society Scaling Up Nutrition in Nigeria (CS-SUNN)

4.0. About us

The Civil Society Scaling-Up Nutrition in Nigeria (CS-SUNN) is a non-governmental, non-profit coalition of organisations with a shared vision to transform Nigeria into a country where every citizen has food and is nutrition secured. We pursue this lofty goal by engaging government and non-state actors to effectively raise awareness and sustain commitment and actions to tackle undernutrition in Nigeria. The coalition was formally launched on the 7th of August, 2014.

We have a shared vision with clearly defined roles and responsibilities, clear accountability and a sustainability framework. The guiding principles of the Alliance include; Evidence-based decision making, Gender mainstreaming, Equity, Feedback, Diversity, Value for money, Transparency and Integrity.

Objectives

- To advocate for effective coordination of all nutrition stakeholders and programmes in Nigeria.
- To create a platform through which Civil Society Organisations can effectively advocate for improved nutrition in Nigeria.
- To advocate and engage government to create nutrition budget lines in some key Federal and state Ministries in Nigeria and include CSOs in nutrition interventions as appropriate.
- To encourage and strongly advocate for establishing effective and functional nutrition surveillance monitoring and evaluation systems.
- To build the capacity of CS-SUNN members to engage in the pursuit of improved nutrition in Nigeria effectively.

4.2. Our people
4.2.1. Board of Trustees

- Dr. Bamidele Davies Omotola
- Prof. Ngozi Nnam
- Bar. Abubakar Ibrahim Azara

4.2.2. Steering Committee members

<table>
<thead>
<tr>
<th>NAME</th>
<th>POSITION</th>
<th>ORGANISATION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mr. Ifedilichukwu Ekene</td>
<td>Chairman</td>
<td>Save the Children International (SCI)</td>
</tr>
<tr>
<td>Innocent</td>
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<tr>
<td>Sodangi Chindo A</td>
<td>Co-Chairman</td>
<td>Muslim Aid Initiative Nigeria (MAIN)</td>
</tr>
<tr>
<td>Eberechukwu M. Okey-</td>
<td>Chair, Partnership and</td>
<td>Healthy Living and Women Empowerment and Initiative (HELWEI)</td>
</tr>
<tr>
<td>Onyema</td>
<td>Collaboration Sub-Committee</td>
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</tr>
<tr>
<td>Ibrahim Tudu</td>
<td>Chair, Fundraising Sub-Committee</td>
<td>Partnership for Muslim Health (PAMUHE)</td>
</tr>
<tr>
<td>Aisha Wakaso</td>
<td>Chair, Research Sub-Committee</td>
<td>King's Initiative</td>
</tr>
<tr>
<td>Mr. Silas Ideva</td>
<td>Chair, Capacity Building Sub-Committee</td>
<td>Carelink Resource Foundation</td>
</tr>
</tbody>
</table>
4.2.3. **Management Team**

Beatrice Eluaka-Executive Secretary  
Sunday Okoronkwo-Project Manager  
Halima Igiekumeh-Finance Manager  
Jayne Arinze-Egemonye-Senior Monitoring Evaluation Accountability and Learning (MEAL) Officer  
Victor Onyeka-Admin and Human Resources Officer  
Veronica Daga- Internal Audit and Compliance Officer  

4.2.4. **Other Employees**

Lilian Okafor-Communications Officer  
Mary Makanjuola-Project Officer  
Ambrose Evhoesor-Project Officer  
Dare Oguntade-Project Assistant  
Kunle Ishola-Project Assistant  
Kingsley Ochaje-MEAL Assistant  
Olatunbosun Olayemi-Logistics Assistant  
Ijeoma Orji-Finance Assistant  
Amarachi Chigbu-Finance Assistant  
Richard Ishaku-Administrative Assistant  

**Membership spread of the coalition**
Although the coalition is still mobilising to grow its membership, we have 425 members who have been mobilised and are listed as members. See the list on our website @ www.cs-sunn.org/coalitionmembers.

Our supporters:
5.0 Governance

5.1 Structure

5.1.1. Governance Structure

CS-SUNN is registered with Nigeria's CAC as a non-governmental and not-for-profit organisation. The Alliance, in line with its constitution, is structured as follows:

- General Assembly (GA) vested with legislative powers of the coalition, made up of coalition members.
- The Board of Trustees (BOT) performs ceremonial/legal, oversight and advocacy functions for the coalition.
- The Steering Committee (SC) serves as the executive committee and supervises the nomination of the BOT members. They provide oversight of the day-to-day activities of the Coalition and its National Secretariat. It represents the coalition in all National and International nutrition issues, programmes and events.

CS-SUNN Secretariat

The Alliance’s secretariat is located at Plot 203 Cadastral Zone B02 off Oladipo Diya Way (Beside Concordia Apartments), Durumi District, Abuja. This is where all of its programs and activities are coordinated from. The Executive Secretary heads the secretariat.
6.0. Chairman’s report

CHAIRMAN’S OPENING REMARKS @ THE 2021 ANNUAL GENERAL MEETING OF CIVIL SOCIETY – SCALING UP NUTRITION IN NIGERIA (CS-SUNN).
7.0. Executive Secretary’s updates

An address by the Executive Secretary at the Annual General Meeting held in Abuja on the
8.0. Ongoing projects

CS-SUNN’s ability and experience in project management has been demonstrated in the successful implementation of four key nutrition projects, among which are:


Budget: $2,145,000 USD

Status: Ongoing.

Project Background

The Partnership for Improving Nigerian Nutrition Systems (PINNS) is designed to strengthen the Nigeria nutrition systems to be more Result-driven, Effective, Serviceable, Efficient and Transparent (RESET) in delivering on their mandate and to hold government accountable on commitments made to allocate, release and use funds transparently for implementation of high impact Nutrition interventions in Nigeria through evidence-based advocacy. On the PINNS Project, the coalition is expected to deliver on the following intermediate outcomes at the National level and five focal states;

1. Improved implementation of the National Multi-Sectoral Strategic Plan of Action for Nutrition (NMSPAN) with a focus on High-impact nutrition interventions in the Health and Agriculture sector strategic plans designed to reduce maternal and child malnutrition at national and focal states.

2. Improved funding for Health and Nutrition (with reference to 1% consolidated revenue fund and nutrition- EBF, Maternal nutrition, IYCF and staple food fortification) at national and focal states
3. Momentum for Scaling up Nutrition in Nigeria increased through concerted Civil Society Action.

Scope of the project

The project's geographic scope covers five focal states; Lagos, Kano, Nasarawa, Niger and Kaduna, at the Federal level.

8.2. The SUN Movement Pooled Fund Project-Window II 2020-2021

Budget: 300,000 USD

Status: Ongoing.

Project Background

The SUN Movement Pooled Fund is a catalytic grant to support multi-stakeholder platforms in Scaling up Nutrition (SUN) Movement Countries to increase the effectiveness and impact of national efforts to end malnutrition. The Pooled Fund grants promote engagement of additional relevant actors in the implementation, monitoring, and evaluation of multi-sectoral and multi-stakeholder national plans for nutrition.

The objective of Window II of the Pooled Fund is to strengthen linkages and collaboration within the Multi-sector/Stakeholder Platform at both the national and sub-national levels. The Pooled Fund grants promote engagement of additional relevant actors in the implementation, monitoring, and evaluation of multi-sectoral and multi-stakeholder national plans for nutrition, at the national and sub-national levels. The project had the following themes: Improve the delivery of multi-
sectoral nutrition activities that impact nutrition outcomes for nutritionally vulnerable groups, including women, girls and adolescents, and communities at the local level.

**Theme one**: Improvement to Maternal and Child Health and Nutrition through multi-sectoral nutrition interventions

**Theme two**: Promote Ownership and Capacity Strengthening of Multi-Sector/Stakeholder Platform at a decentralised level

**Theme three**: Strengthening of Sharing & Learning

CS-SUNN is working to improve maternal and child health and nutrition through strengthening multi-sectoral platforms at the Federal and subnational levels (Kano, Kaduna, Gombe, Enugu and Oyo), capacity building of stakeholders including women groups, adolescent girls, nutrition focal persons, developing and disseminating nutrition advocacy tools. The project builds on the results of the 2018 Joint Annual Assessment report for Nigeria while seeking to transform national policies into concrete actions. Pooled Fund project is reaching 21 LGAs, 57 communities across the five project states:

**Enugu**: Enugu-East; Nike, Ugwaji and Enugu Ngwo, Enugu-North; Enugu Ngwo and Enugu-South; Obeagu Ndiano

**Gombe**: Akko; Doma, Lawanti, Tumfure, Gombe; Pantami, Jekadafar, Bolari, Kumbiya-Kumbiya, Jankai, Henwagana, Kaltungo; Dogon Ruwa, Kwami; Mallam Sidi, Yamaltu Deba; Liji.

**Kaduna**: Chikun, Ungwan Romi, Television, Igabi; Rigachikun, Maraban Jos, Kaduna North; Ungwan Shanu, Kajuru; Kajuru, Rafin Roro, Kaduna South; Kubau Road, Bima
Road, Kakuri Gwari, Down Quarters, Ungwan Television, Ugwan Maichibi, Badiko, Askoloaye and Kakuri Hausa.

Kano: Nassarawa; Tudun Wada, Gama, Gwagwarwa, Kaura Goje, Kawaji, Hotoro, Dawakin Dakata, Tudun Murtala, Gezawa; Zainawa, Gunduwawa, Sabon Garu, Malikawa Garu

Oyo: Ibadan North; Nalende, Agodi, Atenda, Sabo, Akorede, Sango, Apata Agbowo, Ibadan North-West; Aremo, Sapati, Oniyanri, Abebi, Awotan, Oja Oba.

8.3. Small MEAL Grant (October-December, 2020)

Budget: 5,000 USD

Status: Concluded.

Project Background

The overall goal of the small MEAL grant was to strengthen reportage on nutrition in Nigeria, thus making CS-SUNN more accountable in scaling up nutrition. The project provided an opportunity to enhance CS-SUNN's capacity to comprehensively monitor and evaluate Nigeria's response to malnutrition by developing a MEAL policy, strategy, formation of MEAL clusters, and tools. In addition, the use of evidence-based information from the MEAL strategy to develop communication materials helped inform and influence specific target audiences to support and sustain the work of the Alliance at subnational levels. The SUN MEAL grant was piloted in two states; Kwara and Oyo. Project’s Highlights includes the development of CS-SUNN MEAL
System, policy and data collection tools, enhanced capacity to communicate impact, production and dissemination of advocacy communication materials and development of fundraising plans.

8.4. Open Data Day Commemoration (Small Grant) May 2020

Budget: 300 USD

Status: Concluded

Project background

The overall aim of the grant is to launch a one-off event that commemorates Open Data Day in the world. Open Data aims at ensuring that all agencies, bodies, organisations, etc., that generate data make their raw and processed data available to the public in reusable formats. Open data is often hindered by copyright laws and policies and the sensitivity of the generated data.

In commemoration of the 2020 Open Data Day, the Civil Society-Scaling Up Nutrition in Nigeria (CS-SUNN) hosted a virtual meeting on the 15th of May, 2020. The virtual meeting, which was convened by the Federal Capital Territory (FCT) chapter of the Alliance, drew thirty-five participants (35) from CS-SUNN Steering Committee, National Secretariat, FCT, Kaduna, Lagos, Nasarawa and Rivers State Chapters. Other participants were from the Federal Ministry of Budget and National Planning and the National Bureau of Statistics. The event was also marked with a live tweet chat on Twitter, showcasing updates from the meeting and answering questions on open data from CS-SUNN Twitter followers.
9.0. CS-SUNN’s Strategic Focus

CS-SUNN focused on five principal areas during this period. The areas are:

- Partnership-(P)
- Advocacy-(A)
- Capacity building-(C)
- Evidence-based Interventions-(E)
- The institutionalisation of the movement-(I)
- Service Delivery-(S)

9.1. Strategic Focus 1: Partnership

In 2020, CS-SUNN engaged in activities to build partnerships with relevant stakeholders at various levels.

**Food and nutrition at the centre of Subnational, National and Global COVID-19 response plan**

From the start of the COVID-19 pandemic in March 2020, CS-SUNN worked with national and international partners to outline key actions that civil society, governments, the private sector and other key stakeholders should take to address the effects of the pandemic. In May of 2020, CS-SUNN engaged with the Federal Ministry of Health to develop a Food and Nutrition response plan for COVID-19. The Plan's objective is to ensure the integration of nutrition into the National COVID-19 response plan because of the central importance of adequate nutrition in supporting immune function and preventing the worsening of the nutrition situation of the vulnerable
populations in Nigeria. CS-SUNN positioned itself as a member of the state steering committees on COVID-19 set up to respond to the impact of the pandemic on the population.

**Minimum Service Package for Nutrition**

In 2020, CS-SUNN programmes supported the NPHCDA on production, dissemination, adaptation and roll-out of the Minimum Nutrition Package as a reference guide for nutrition services, training and coordinating stakeholders involved in service delivery in the Primary Health Centres Nigeria. With the support of CS-SUNN, the NPHCDA have rolled-out the guideline in five states. The CS-SUNN's knowledge products created and disseminated identified "essential nutrition services". CS-SUNN conducted capacity-building sessions on Essential Services Package and facilitated information-sharing among relevant stakeholders, among other things.

**Engaging with religious organisations and faith-based leaders**

CS-SUNN has targeted religious organisations and faith-based leaders as a key constituency, given their influence and reach. Religious organisations are central to culture and life in many communities; they are often uniquely positioned to champion development issues. Working together with those aligned with advancing food and nutrition security, CS-SUNN has partnered with organisations and leaders that provide evidence-based, well-informed, practical, and spiritual guidance, including referrals to other organisations to cascade messages of exclusive breastfeeding and optimum infant and young child complementary feeding practices. By endorsing the food and nutrition programmes, leaders sent a powerful message to their communities, contributing, over time, to a shift in norms and attitudes.
Multi-sectoral and Multi-Stakeholder Partnerships

Towards increasing accountability of multi-sectoral and multi-stakeholder platforms, CS-SUNN supported the establishment of the Academic and Research Network for Scaling Up Nutrition (ARN-SUNN) in Nigeria. With National Executive Committee and subnational chapters in Enugu, Gombe, Kaduna, Kano and Oyo. In addition to building partnerships with the various SUN Movement Networks, CS-SUNN supported the coordination of nutrition stakeholders and platforms at the national level. C-SUNN strengthened the capacity and commitment of the SUN Secretariat to scale up nutrition through the provision of office equipment; computers, printers and a projector.

9.2. Strategic Focus 2: Advocacy

CS-SUNN programmes provided technical and financial support to ensure that food and nutrition security were on the front burner of the government at all levels. During the period under review, advocacy engagements were held to target audiences at all levels. CS-SUNN programmes supported inter-sectoral meetings, team building and training that targeted directors and heads of departments in nutrition line MDAs to improve nutrition programming and coordination. In Enugu, Gombe, Kaduna, Kano, Lagos, Nasarawa, Niger and Oyo states, CS-SUNN teams provided technical and financial support to the Ministry of Budget and Economic Planning to ensure that nutrition coordination meetings were held, budget data through the appraisal tool was collected and reported on and state-specific policies and multi-sectoral plans were developed.

Achievements
Advocacy engagements led to the following:

- The coalition mobilised political support of key state policymakers and program managers for the domestication of the National Multisectoral Strategic Plan of Action for Nutrition (NMSPAN).
- Pronouncement/declaration of the six months maternity leave in Kaduna state during the second tenure inaugural speech of the Executive Gov. of Kaduna State was achieved by nutrition partners led by Alive and thrive. Also, CS-SUNN was instrumental to the process of advocacy to key policymakers at the Civil service commission and KADENAP.
- Commitment by the Honorable Commissioner Kaduna State Ministry of Local Government and Chieftaincy Affairs, Malam Ja’afaru Sani; “the ministry will ensure timely release of funds allocated for nutrition interventions at LGA level”. The commissioner also promised the resuscitation of the Quarterly LG Committee on Food and Nutrition during the advocacy visit to the Commission on the 3rd Of September, 2019
- Petitioning of the speaker, Kaduna State House of Assembly, Alhaji Aminu Abdullahi Shagali on the removal of nutrition intervention budget items in the 2020 state budget, in a joint statement issued by Isah Ibrahim (Save The Children), Hadiza Umar (CS-SUNN), Chinwe Ezeife (UNICEF), and Sarah Didi Kwasu (Alive & Thrive fhi360). This was following the Invitation for Legislative Public Hearing on A Bill for a Law to Make Provision for Appropriation of Funds for the Government of Kaduna State for the year 2020.
- Active participation in State Committees on Food and Nutrition meetings at national and sub-national levels and ensuring effective coordination on implementation of nutrition activities in all the states.
• Supported and contributed to developing key policy documents; Strategic plans, and annual operational plans.

• CS-SUNN's continuous engagement with Ministries, Departments and Agencies (MDAs) in focal states led to key commitments towards improving nutrition outcomes. Nutrition budgets were tracked, and advocacies were conducted to create specific nutrition budget lines and adequately fund same for nutrition relevant MDAs in the year 2020 budget and beyond. Among the commitments were notably increased funding for nutrition across the states:

✓ Niger state, over the years has experienced steady growth in its nutrition budgetary allocation and utilisation. Nutrition budget allocations moved from 80 million in 2017 to over 210 million naira in 2020, which showed about 163% growth in domestic allocation for nutrition in the state. Also, there was a jump from 0% performance in 2017 to 57.1% in 2019.

✓ The budgets for Kaduna state be steady can be said for now too and performance increased from 10.27% in 2017 to about 76% in 2018 and dropped to 61% as of June 2019.

✓ The budgets for Kano state grew from 188 million to over 1.5 billion naira in 2020. Performance increased from 43% to 64% in 2018, and 2019 performance is 13% as June 2019. Kano state was able to incorporate part of the state nutrition plan, with budget items like nutrition coordination promotion for EBF clearly in the 2020 budget.

✓ Lagos state, for the first time, created budget lines in nine nutrition line MDAs (Health, Economic Planning and Budget, Women Affairs, Youth and Sports, Environment, Agriculture and others.) with the total sum of allocation to the tune of one hundred and eighty-three million naira (₦183,000,000.000).
9.3. Strategic Focus 3: Capacity Building

From February 25th - 27th of 2020, CS-SUNN participated in the annual workshop of the SUN civil society network in Abidjan, Cote d'Ivoire. The workshop's theme was "Nutrition and Human Capital: Synergy of action of civil society for greater impact in West and Central Africa”. The workshop focused on three sub-themes:

1. Concept of human capital
2. Nutrition for Growth summit, Human capital and commitment to Nutrition for Growth
3. Specific advocacy for nutrition strategies and approaches.

CS-SUNN is committed to ensuring synergy in West and Central Africa by developing joint actions for more significant impact and mutual accountability, advocating for more investment in human capital and nutrition and pushing states to make commitments at the Nutrition for Growth (N4G) Summit.

To strengthen capacity at the state levels, CS-SUNN held capacity building activities at both the National and subnational levels for CSOs, personnel working in nutrition line MDAs and Media to advocate for and deliver on nutrition-sensitive interventions. Participants were trained on advocacy and budget tracking, Leadership and change agency, use and analysis of appraisal tools amongst others.

Following various capacity building programmes on nutrition advocacy, leadership and coordination, over 120 CSOs and CBOs meaningfully engaged and contributed to multi-sectoral nutrition plans and programme implementation at National and sub-national. For instance, CSOs in Enugu state made inputs to the State Multi-sectoral plan for food and nutrition in December
2020. Also, members of CS-SUNN subnational alliances participated in public hearings on nutrition budgets and budget tracking activities in Kano, Kaduna, Nasarawa, Niger and Lagos states.

9.4. Strategic Focus 4: Evidence Generation and Use

During the period under review, CS-SUNN designed a scorecard to track nutrition infrastructure and indicators related to nutrition. This scorecard is an accountability and management tool that facilitates the systematic collection of data on the quality, accessibility and availability of nutrition programmes and services and informs decision-making. The scorecard was rolled out in five project states.

Towards increasing the use of evidence by various stakeholders to increase the salience of nutrition issues and inform decision-making by policymakers, CS-SUNN conducted several engagements with multiple stakeholders. For instance, Media organisations were provided with valuable and relevant information that would help and enable them to step up thorough and factual reportage of Nutrition in Nigeria. As a result, the media as partners have continued to write, publish and share authentic stories around nutrition issues, thus increasing the salience of nutrition in Nigeria. During the period under review, below are some reports from various Media organisations at the National and sub-national levels.

https://www.africannewspage.net/2020/07/30/cs-sunn-engages-kano-media-on-malnutrition/


https://sundiatapost.com/civil-society-group-urges-nasg-to-pay-attention-to-childrens-nutritional-needs/


https://www.radionigeriakaduna.gov.ng/blog/2021/03/02/sensitization-reduces-rate-of-child-malnourishment-cs-sunn/


https://www.africannewspage.net/2020/09/18/cs-sunn-engages-kano-media-on-micronutrient-deficiency-control/


https://thetriumphnews.com/kano-accounts-for-highest-number-of-malnourished-children/


CS-SUNN Urges FG To Declare Emergency On Malnutrition – Independent Newspaper Nigeria
Govt to reduce malnutrition indices – The Nation Newspaper (thenationonlineng.net)


https://cs-sunn.org/cs-sunn-advocates-for-mndc-interventions-to-address-micronutrient-deficiencies/

https://guardian.ng/features/health/experts-want-better-funding-for-programmes-on-micronutrients-deficiency/

Scaling Up Nutrition By Niger Govt In 2020 Budget Excites CS-SUNN – Independent Newspaper Nigeria

Nutrition: Niger hailed for budget improvement - TODAY

https://www.youtube.com/watch?v=FixTwng9pSk&feature=share&fbclid=IwAR2aSU77yIDRhLyytjsI9xrl4fxv-Y_9CPqhmIdw5zPcdbhjWq-Xmx5caaq4

https://newswebexpress.wordpress.com/2020/10/16/2020-world-food-day-cs-sunn-calls-for-prioritization-of-nigerias-food-fortification-agenda-to-address-malnutrition/?fbclid=IwAR1GmLxgwHseWUJvrlldMNjn1xiDsajeBZ0rWbX9BCYRWpb6bA7B3Sk7pl

https://www.youtube.com/watch?v=2bbkJjA4ioo


Coalition advocates for more funding against malnutrition in Gombe (tribuneonlineng.com)

CS-SUNN Mobilises Women Against Child Malnutrition In Gombe – Independent Newspaper Nigeria


9.5. Strategic Focus 5: Institutionalisation of the Nigeria CS Alliance

CS-SUNN has significantly built up and strengthened its capacity to deliver on its mandate. Country programmes will leverage the role and power of civil society, specifically women's civil society organisations and women's movements, to affect changes in laws and policies, government implementation, service provision and prevention efforts, including normative change and the creation of more robust data systems. Strategic focus five places civil society front and centre and
the expertise of civil society organisations and movements as a central influencing factor and driver of change across all strategic areas.

9.6. Strategic Focus 6: Service Delivery

In 2020, under this Pillar, CS-SUNN programmes engaged with a wide range of civil society organisations, representing diverse groups; grassroots and local organisations, feminist advocates and activists. By partnering with these organisations, CS-SUNN aimed to increase the voice of civil society at all levels to hold governments accountable for reducing malnutrition. In doing so, CS-SUNN programmes worked to strengthen movement building, capture and reflect particular forms of knowledge and experience sharing and provide platforms.

In partnership with the government and other partners, CS-SUNN conducted 25 Nutrition education events in health centres targeting mothers and caregivers with their children during Antenatal and Prenatal care at the sub-national levels. Nutritious food demonstration classes nutrition education on MIYCF were conducted in 37 Primary Healthcare Centres (PHCs) across project states. This encouraged state actors to reactivate food demonstrations at PHCs at the sub-national level. Also, 250 Nutrition Focal Persons (NFPs), Community Health Workers (CHEWs) and Traditional Birth Attendants (TBAs) were trained on infant and young child feeding practices. Trainees have stepped down training to other staff in their various health facilities and officers and have been engaging their clients on positive behaviors.

**Enugu:** Nike PHC, Ugwaji PHC, Enugu Ngwo PHC, Obeagu Ndiano PHC.

**Gombe:** Pantami PHC, Jekadafar PHC, Bolari PHC, Kumbiya-Kumbiya PHC,
Kaduna: Ungwan Romi PHC, Television PHC, Rigachikun PHC, Maraban Jos PHC, Ungwan Shanu PHC, Kajuru PHC, Rafin Roro PHC, Kabau PHC, Bima Road PHC, Kakuri Gwari PHC, Down Quarters PHC, Ungwan Television PHC, Ugwan Maichibi PHC, Badiko PHC, Askoloaye PHC and Kakuri Hausa PHC.

Kano: Gama PHC, Gwagwarwa PHC, Kaura Goje PHC, Kawaji PHC, Hotoro PHC, Dawakin Dakata PHC, Tudun Murtala PHC, Malikawa Garu PHC

Oyo: Akorede PHC, Apata PHC, Onihanri PHC and Idi Ogugu PHC.

10.0. Lessons learned

- Participatory approach in engaging with state and non-state actors, primarily through the coordinating ministries in the project states and at the federal and state levels, lead to effective collaboration. Sustained communication and enhanced capacity of key stakeholders towards improving nutrition outcomes could lead to improved implementation of nutrition interventions and ownership by the state.

11.0. Challenges

Key challenges experienced over the life of the project were as follows:

- Increased insecurity in the country following media and security reports of kidnapping and acts of terrorism by bandits and unknown gunmen in project states and several parts of Nigeria. Consequently, it restricted and limited movements and activities to the state capital or its environs.
- Poor political will by policymakers to commit and ensure timely release of funds for nutrition programmes at the National and sub-national levels.
- National and sub-national level lockdowns due to COVID19 pandemic restricted implementation of project activities.

### 12.0. 2020 Key Performance Indicators (KPIs).

<table>
<thead>
<tr>
<th>Development Domain</th>
<th>KPI Definition</th>
<th>Scoring</th>
</tr>
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<tbody>
<tr>
<td>Purpose: Shared Vision, Mission, Core Values, and Strategies</td>
<td>All quarterly meetings (SC, Project Review meetings) have a session to discuss CS-SUNN Vision, Mission, Core Values and Strategies and recalibrate</td>
<td>1. All Quarterly meetings discuss and report</td>
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<td>2. Incompletely done</td>
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<td>3. Not done at all</td>
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<tr>
<td>Structure: How CS-SUNN work is</td>
<td>SC meetings are regular, and attendance is full</td>
<td>1-Full meeting 2- Quorum 3-Missed</td>
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<th>2020</th>
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<td></td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>3</td>
</tr>
</tbody>
</table>
| divided up and coordinated | All established State branches meet quarterly | 1- All state chapters held meetings  
2- Above 75% of state chapters held meetings  
3- Less than 75% held meetings |
|---------------------------|----------------------------------------------|-----------------------------------------------------------------------------------|
|                           | All established State branches sent in a quarterly report within two weeks of conducting meetings | 1- All state branches sent in report for the quarter  
2- Above 75% branches sent in report for the quarter  
3- Less than 75% branches sent in report for the quarter |
| People: Those who do the work of the organisation | All employed staff of CS-SUNN trained on key Policies | 1- >80% of staff trained  
2- 60-80% of staff trained  
3- Less than 60% of staff trained |
|                           | All staff have updated JDs                  | 1- Timely completion by 80% of staff  
2- Timely completion by |

CS-SUNN 2020 ANNUAL PROGRESS REPORT
| Performance appraisals done and completed on time | 1-Timely completion by 80% of staff 2-Timely completion by 60-80% of staff 3-Completion by less than 60% of staff |
| All decisions of the AGM (and EDM) carried out as and when due. | 1-80% of AGM/EDM decisions implemented 2-60-80% of decisions 3-Less than 60% of decisions implemented |
| Systems: integrating mechanisms and processes that facilitate the work | All key policies are in place and updated appropriately. 1. All policies are up to date/signed off 2. More than 75% of Policies are up to date 3. Less than 75% of policies are up to date |
| Tasks and Tools: how the work is done to bring about change | Timely clearance/achievement of project milestones 1. All milestones for the quarter cleared on time 2. More than 75% of milestones cleared on time 3. Less than 60% of milestones cleared on time |
| Culture norms and assumptions that determine how people work together | Timely reporting of all activities with quality | 1. All reporting done and submitted with quality  
2. 75% of reports or more  
3. Less than 75% of reports |
|---|---|---|
| Culture | On-time reporting to work by staff | 1-More than 80% timely reporting to work  
2-60-80% timely reporting to work  
3-less than 60% timely reporting |
| No incidence of fraud from staff or clients | 1. No incidence of fraud during the quarter  
2. Not more than 2  
3. More than 2 |
| External environment: the world in which CS-SUNN works | On-time production and dissemination of Organization's Newsletter | 1-Newsletter produced and disseminated as due  
2-Within two weeks behind schedule  
3-More than two weeks |
### All fundraising plan for each quarter completed and report signed off

<table>
<thead>
<tr>
<th>&lt;75% Plan/report completed</th>
<th>50-75% completed</th>
<th>3-Less than 50% completed</th>
</tr>
</thead>
</table>

### 13.0 Looking forward to 2021

- Finalisation of the NMSPAN at the National level and the government sign off (approval) on the Specific Multi-Sector Plans of Action for nutrition in project's focal states (Kano, Kaduna, Niger, Nasarawa and Lagos)
- The review of Micronutrient Deficiency Control (MNDC) guideline at the national level
- Timely release of 2020 nutrition budgets and a push for improved domestic funding in the 2021 budget.
- Sustained nutrition coordination at the national and sub-national levels

### 12.0 Gallery

2020 Photo Gallery link:
https://drive.google.com/drive/u/0/folders/1xMCWiG3_A89uwWNZ0ju0LkoVz0095MAG

### 14.0 Financial Report